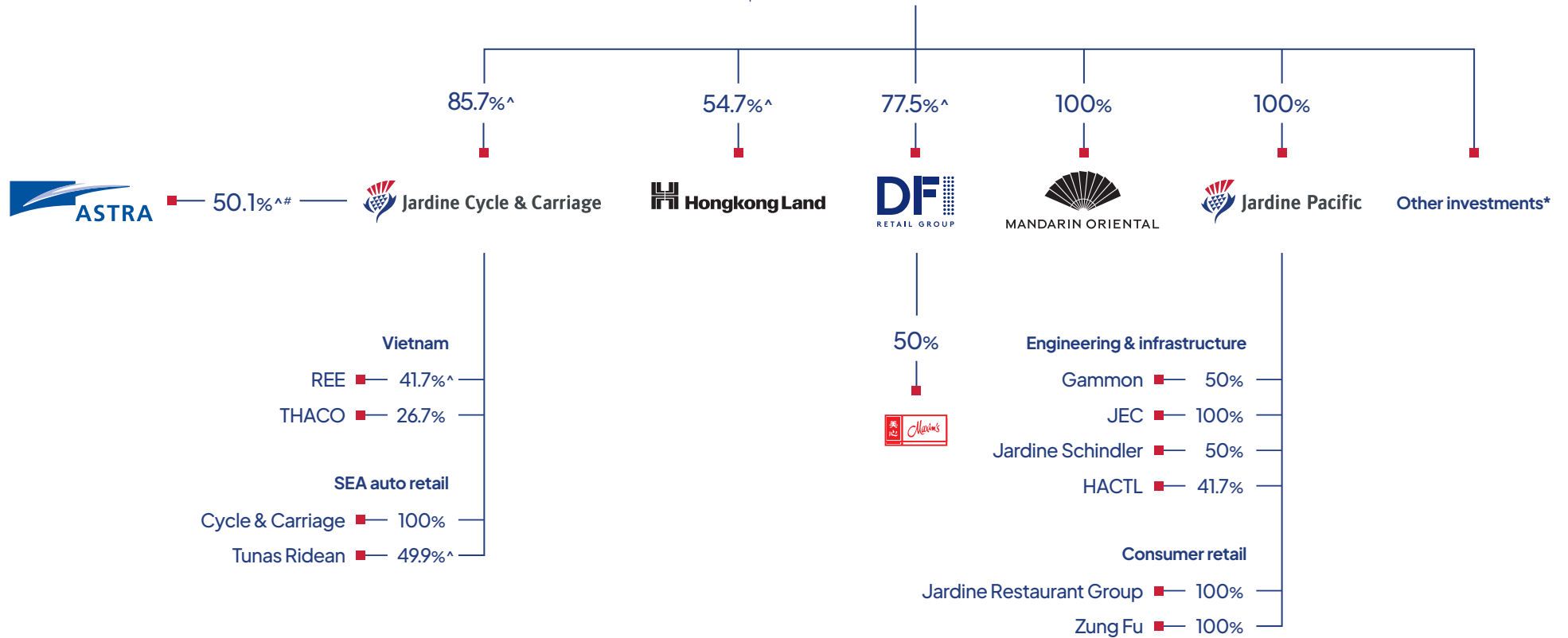


Jardine Matheson



Percentages show effective ownership as at 31 March 2026.

* Other investments include Zhongsheng, Toyota Motor Corporation, Vinamilk, Private Equity funds and Private residences properties.

[^] Listed companies

[#] Legal interest