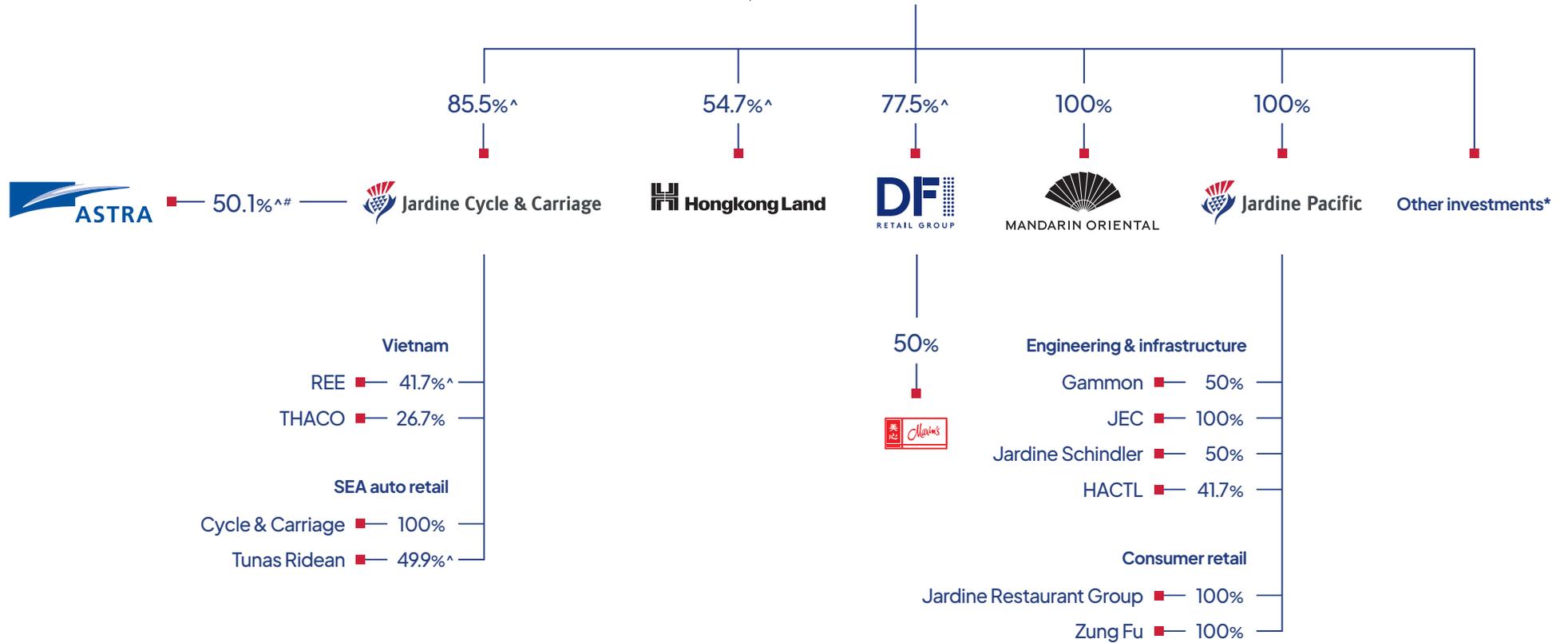


# Jardine Matheson



Percentages show effective ownership as at 10 March 2026.

\* Other investments include Zhongsheng, Toyota Motor Corporation, Vinamilk, Private Equity funds and Private residences properties.

<sup>^</sup> Listed companies

<sup>#</sup> Legal interest