



## Press Release

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27th July 2012

For immediate release

To: Business Editor

*The following announcement was issued today to a Regulatory Information Service approved by the Financial Services Authority in the United Kingdom.*

### Jardine Strategic Holdings Limited Half-Yearly Results for the Six Months ended 30th June 2012

#### Highlights

- Underlying earnings maintained
- Good results from Astra and Dairy Farm
- Hongkong Land's commercial property returns up, but residential earnings lower
- Difficult trading for Jardine Matheson's motor operations in mainland China

"The Group's first-half results were satisfactory given the uncertain and difficult markets, and the level of performance is expected to be maintained for the full year."

Sir Henry Keswick, *Chairman*  
27th July 2012

#### Results

	(unaudited) Six months ended 30th June		
	2012 US\$m	2011 US\$m	Change %
Revenue together with revenue of Jardine Matheson, associates and joint ventures*	30,271	27,402	+10
Underlying profit <sup>†</sup> attributable to shareholders	769	766	+1
Profit attributable to shareholders	860	2,539	-66
Shareholders' funds <sup>#</sup>	20,342	19,652	+4
	US\$	US\$	%
Underlying earnings per share <sup>†</sup>	1.25	1.23	+1
Earnings per share	1.40	4.09	-66
Net asset value per share <sup>#</sup>	51.76	48.36	+7
	US¢	US¢	%
Interim dividend per share	7.00	6.50	+8

\* Includes 100% of the revenue of Jardine Matheson, associates and joint ventures.  
<sup>†</sup> The Group uses 'underlying profit' in its internal financial reporting to distinguish between ongoing business performance and non-trading items, as more fully described in note 10 to the condensed financial statements. Management considers this to be a key measure which provides additional information to enhance understanding of the Group's underlying business performance.  
<sup>#</sup> At 30th June 2012 and 31st December 2011, respectively. Net asset value per share is calculated on a market value basis, details of which are set out in note 16 to the condensed financial statements.

The interim dividend of US¢7.00 per share will be payable on 10th October 2012 to shareholders on the register of members at the close of business on 17th August 2012 and will be available in cash with a scrip alternative. The ex-dividend date will be on 15th August 2012, and the share registers will be closed from 20th to 24th August 2012, inclusive.

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## **Jardine Strategic Holdings Limited Half-Yearly Results for the Six Months ended 30th June 2012**

### **Overview**

There were strong contributions from Astra and Dairy Farm in the first half of 2012, offset by the effect of fewer residential development completions by Hongkong Land as well as a lower contribution from Jardine Matheson.

### **Results**

Jardine Strategic's underlying profit for the first six months of 2012 was US\$769 million, 1% higher than the same period in 2011. Underlying earnings per share were 1% up at US\$1.25. The revenue of the Group, including 100% of the revenue of Jardine Matheson, associates and joint ventures, was US\$30.3 billion, compared to US\$27.4 billion in the first half of 2011.

Non-trading gains in the first half totalled US\$91 million and included a modest uplift in investment property values in Hongkong Land, offset by the loss on the restructuring and partial sale of the Company's interest in Rothschilds Continuation Holdings. This compares with non-trading gains of US\$1,773 million in the first half of 2011. As a result, the Company's profit attributable to shareholders was US\$860 million for the six months, compared with US\$2,539 million in 2011.

The Board has declared an increased interim dividend of US¢7.00 per share, up 8%.

### **Business Performances**

Within Jardine Matheson's directly held interests, Jardine Pacific recorded mixed results from its businesses in the first half of 2012 leading to a reduction in earnings. The group's engineering and construction interests did well, but this was countered by the poor trading conditions facing its transport services operations and lower earnings in its restaurant and IT businesses. Jardine Motors experienced a very disappointing first half as fierce competition and oversupply led to sustained pressure on margins in mainland China. New business gains and disciplined cost control enabled Jardine Lloyd Thompson to produce another satisfactory performance, and the contribution to Jardine Matheson's results was enhanced by the increase in its shareholding, which took place in the latter part of 2011.

Hongkong Land's operating profit from its commercial properties rose in the first six months of 2012. There was a particularly good contribution from its prime Hong Kong portfolio, where rental levels were underpinned by a lack of new supply, as well as growth in Singapore. This improvement was more than offset, however, by lower earnings from residential developments, reflecting the incidence of completions. In mainland China,

residential sales continued at the group's projects in Chongqing and Shenyang, although the overall market sentiment remained challenging.

Dairy Farm produced further earnings growth in the first half of 2012 while expanding its store network and investing in new markets. During the period the group acquired shareholdings in supermarket operations in the Philippines and Cambodia of 50% and 70%, respectively, which provide good opportunities for growth alongside local partners. Dairy Farm's Indonesian subsidiary has also been awarded the franchise right to operate IKEA stores in that country, and the first store is due to open in 2014.

Mandarin Oriental's Asian hotels continued to enjoy a good trading environment and improved performances were recorded in most locations. Elsewhere, however, the group has been impacted by the uncertain economic conditions. Four new hotel management contracts were announced in the period; for an existing property in Atlanta and new developments in Bodrum, Marrakech and Chengdu. This gives the group 45 hotels in operation or under development around the world. Within the next 18 months, new hotels are scheduled to open in Guangzhou, Taipei, Shanghai and Milan.

Jardine Cycle & Carriage achieved an improved result as Astra performed well in the first half of 2012. Astra's motor car sales benefited from strong domestic demand and increased supply as a consequence of additional capacity and fewer negative events in its supply chain. Its heavy equipment sales produced enhanced returns and its contract coal mining operations increased production, although experienced higher costs. These improvements more than offset the lower contribution from its agribusiness and motorcycle operations. Looking ahead, despite the recent introduction of new minimum down-payment requirements in auto financing which have the potential to impact demand, Astra is expected to perform satisfactorily in the second half of the year.

In June 2012, consequent on the restructuring of the Rothschild group, the Company exchanged its 21% interest in Rothschilds Continuation Holdings for a 12% interest in Paris Orléans, the listed French holding company of the enlarged group. Subsequently, the Company sold part of its holding, leaving an interest of some 6%. As a result, this holding is no longer equity accounted.

## **Outlook**

The Group's first-half results were satisfactory given the uncertain and difficult markets, and the level of performance is expected to be maintained for the full year.

Sir Henry Keswick

*Chairman*

27th July 2012

## Operating Review

### Jardine Matheson

Jardine Matheson reported an underlying profit for the first six months of 2012 of US\$714 million, a reduction of 1%. After investment property revaluations and other non-trading items, the company's profit attributable to shareholders was US\$785 million for the period, compared with US\$2,202 million in 2011. Shareholders' funds increased by 3% to US\$16,902 million during the first six months of 2012.

- **Jardine Pacific**

Jardine Pacific's underlying profit for the first half of 2012 of US\$70 million was 6% lower than in the corresponding period in 2011. Jardine Schindler generated higher profits and achieved further growth in its maintenance portfolio. Gammon's earnings improved significantly and its order book increased to US\$3.5 billion, while JEC produced a higher profit with its Hong Kong and joint venture operations performing well. In difficult aviation and shipping markets, reduced flight frequencies led to a breakeven position for Jardine Aviation Services, and continued low freight rates and volumes led to only a modest profit for Jardine Shipping Services. With no increase in throughput and rising costs, Hong Kong Air Cargo Terminals produced lower results. Jardine Restaurants' Pizza Hut operations in Hong Kong achieved good sales growth and higher profits, although this was more than offset by reduced year-on-year results from its Pizza Hut and KFC franchises in Taiwan. JOS recorded lower earnings, primarily in Singapore, following a strong performance in 2011.

- **Jardine Motors**

Jardine Motors recorded an underlying profit of US\$5 million for the period, a reduction of 86%. The decline was mainly due to difficult trading conditions and margin erosion in mainland China where a loss was recorded. Zung Fu has been facing keen competition in the luxury car market in Southern China where a push for market share by Mercedes-Benz led to pressure on dealers to sell vehicles producing severely reduced margins. Zung Fu now has 25 outlets in Southern China with a further six under development. In Hong Kong and Macau, there was a modest increase in profit with higher deliveries of Mercedes-Benz passenger cars, and the order book remained strong. Jardine Motors' dealerships in the United Kingdom achieved higher vehicles sales.

- **Jardine Lloyd Thompson**

Jardine Lloyd Thompson's revenue rose 7% in sterling, the company's reporting currency, to US\$699 million, reflecting good organic growth of 6%. Underlying profit before tax was US\$141 million, an increase of 12% in sterling. This strong performance, combined with the Jardine Matheson's increased shareholding, meant that Jardine Lloyd Thompson's contribution to the Group's first-half underlying profit was 46% higher at

US\$23 million. The company's specialist risk and insurance operations achieved a good result for the first half of the year, particularly in emerging markets and reinsurance. Underlying trading profit in sterling rose 14%, and trading margin improved from 23% to 24%. The Employee Benefits business, which now has a more international reach, recorded a 7% increase in trading profit with an unchanged trading margin of 19%.

### **Hongkong Land**

During the first half of 2012, Hongkong Land's underlying profit was 13% lower at US\$318 million as improved earnings from its commercial properties were offset by a decrease in residential development profits. After accounting for a US\$308 million increase in the values of investment property interests, the group's profit attributable to shareholders was US\$626 million.

Despite the Hong Kong market being subdued, rental reversions in the group's Central office portfolio were generally positive and vacancy at the end of June 2012 was 3.1%. Its luxury retail portfolio remained fully let. In Singapore, its office portfolio was almost fully leased with the exception of the recently completed third office tower of Marina Bay Financial Centre, which is some 70% committed. In Jakarta, the group's joint venture development fourth office tower is nearing completion and is 88% pre-let. In Wangfujing in Beijing planning is progressing on Hongkong Land's first significant commercial project on the Mainland, which is being developed as a premier retail centre.

In the residential sector, 18 additional apartments of Serenade in Hong Kong were sold, of which eight were handed over to buyers. In Singapore, wholly-owned subsidiary MCL Land had no residential projects complete during the period, although two are expected to complete in the second half. A recent launch by MCL Land was well received, and of its six previously launched projects under construction all but one are fully pre-sold. In mainland China, at the 50%-held Bamboo Grove in Chongqing, a further 474 units have been handed over to buyers since the beginning of the year and some 250 units are scheduled for handover in the second half. In the next phase, due for completion later in 2012, 69% of the 640 units have been pre-sold. Sales also continue at other projects in Chongqing and Shenyang and at Maple Place in Beijing.

### **Dairy Farm**

Dairy Farm continued to trade well with sales, including 100% of associates, increasing by 10% to US\$5.5 billion in the first six months of 2012. Underlying net profit grew 12% to US\$243 million. The profit attributable to shareholders of US\$245 million included a small gain on a property disposal.

There were strong results from its retail operations in Hong Kong and Taiwan. In mainland China, 7-Eleven produced improved sales, and further resources were made available to

support the development of the Mannings health and beauty chain. Restaurant associate, Maxim's, produced a good first-half result in Hong Kong as well as improved performances from its cake shops in Southern China. In Malaysia, the Giant hypermarkets and supermarkets made a steady contribution and there was a good result from the Guardian health and beauty chain. Profits in Singapore were little changed, while in Indonesia there were impressive increases in both sales and profits from all formats.

### **Mandarin Oriental**

Mandarin Oriental's underlying profit for the period was US\$29 million, compared to US\$33 million in the same period in 2011 which had benefited from US\$16 million of branding fees partially offset by US\$11 million of pre-opening expenses for its Paris hotel. The profit attributable to shareholders of US\$30 million included a US\$1 million provision write back. This compares to US\$43 million in the first half of 2011, which included a US\$10 million gain arising from a long-term leasehold interest granted at no cost.

Mandarin Oriental's Asian hotels performed well in the first half of 2012 with improved performances in most properties, and Tokyo continued to recover from the impact of last year's natural disasters. Despite the difficult market conditions in Europe, resilient demand from the leisure sector helped compensate for reduced corporate business, while in North America the group's overall performance saw some improvement.

### **Jardine Cycle & Carriage**

Jardine Cycle & Carriage's revenue increased by 19% to US\$11.2 billion, while profit attributable to shareholders was up 5% at US\$511 million. Astra's contribution to underlying profit rose 6% to US\$518 million as its good overall growth was partly offset by the weakening of the rupiah.

The underlying profit from Jardine Cycle & Carriage's other motor interests grew by 12% to US\$31 million. The Singapore market contracted by 5%, although the profit from the group's motor operations rose following good performances from Mercedes-Benz and used car sales. In Indonesia, Tunas Ridean's earnings improved, but Cycle & Carriage Bintang in Malaysia reported a lower profit in the face of intense competition in the luxury car market. In Vietnam, Truong Hai Auto Corporation's contribution fell due to a 28% decline in unit sales and higher interest expenses in a much weaker market.

### **Astra**

Astra benefited from strong results from its motor car and heavy equipment businesses, which more than offset a lower contribution from its palm oil and motorcycle businesses. It announced a 13% increase in net profit under Indonesian accounting standards for the period, equivalent to US\$1,046 million.

The contribution to Astra's results from its automotive interests was 25% higher in the first half of 2012. Astra's car sales rose 32% to 302,000 units during the period, representing a market share of 56% compared to 55% in the first half of last year, as the Indonesian wholesale market for cars grew by 28%. The wholesale market for motorcycles declined by 9% to 3.7 million units, while Astra Honda Motor's motorcycle sales improved slightly to 2.1 million units, with its market share increasing from 52% to 57%. In June 2012, new minimum down-payment regulations governing loans in the automotive sector in Indonesia became effective and might have an adverse impact on automotive sales in the second half of the year. Astra Otoparts, the group's 95.7%-owned component manufacturing business, reported 17% higher sales, with improvements in the original equipment manufacturer and replacement markets, and net income was up 10%.

Astra's financial services interests produced a 4% increase in contribution to profit. The amount financed through Astra's automotive-focused consumer finance operations grew by 10% to US\$2.8 billion, while the amount financed through its heavy equipment-focused finance operations grew by 32% to US\$479 million. Group insurance company, Asuransi Astra Buana, saw lower earnings despite strong growth in gross written premiums due to higher commissions and claims expenses. The 44.5%-held joint venture, Bank Permata, saw net income rise 1%, with growth in net interest income and fee-based income partly offset by higher operating costs.

United Tractors, which is 59.5%-owned, reported net income up 21%. In the construction machinery sector, sales of Komatsu heavy equipment declined 2% to 4,231 units in the face of competition from supply redirected to Indonesia from the Chinese market. Net revenues increased by 9%, however, due to the sales mix, price increases and strong after sales. Additional capacity enabled contract coal mining subsidiary, Pamapersada Nusantara, to achieve a 31% improvement in net revenues with an increase in contract coal production of 12% to 45 million tonnes and an increase in contract overburden removal of 13% to 415 million bcm. United Tractors' mining subsidiaries, which own eight coal mines, sold 3 million tonnes of coal during the period, an increase of 38%. A decline in prices and an increase in fuel costs impacted earnings.

Palm oil producer, 79.7%-held Astra Agro Lestari, reported net income down 25%. Its palm oil production increased by 7% to 636,000 tonnes and total sales value increased by 7%, but average crude palm oil prices achieved were 2% lower and the net income was affected by higher costs of production and operating expenses.

The contribution to Astra's profit from infrastructure and logistics fell by 10% to US\$34 million, as the first half of 2011 benefited from the reversal of a tax provision. Astra's infrastructure interests produced improved results. Its greenfield 40.5 km toll road near Surabaya, acquired in the third quarter of 2011, is under construction and is planned to complete next

year subject to land clearance. Elsewhere, its car rental business produced improved returns, as did 76.9%-owned Astra Graphia, which is active in the area of information technology solutions.



**Jardine Strategic Holdings Limited**  
**Consolidated Profit and Loss Account**

	(unaudited)						Year ended 31st December		
	Six months ended 30th June			2011			2011		
	2012			2011			2011		
	Underlying business performance US\$m	Non-trading items US\$m	Total US\$m	Underlying business performance US\$m	Non-trading items US\$m	Total US\$m	Underlying business performance US\$m	Non-trading items US\$m	Total US\$m
Revenue (note 2)	16,770	-	16,770	14,890	-	14,890	31,049	-	31,049
Net operating costs (note 3)	(14,933)	3	(14,930)	(13,081)	10	(13,071)	(27,393)	46	(27,347)
Change in fair value of investment properties	-	251	251	-	3,301	3,301	-	4,384	4,384
Operating profit	1,837	254	2,091	1,809	3,311	5,120	3,656	4,430	8,086
Net financing charges									
- financing charges	(116)	-	(116)	(112)	-	(112)	(227)	-	(227)
- financing income	64	-	64	55	-	55	127	-	127
	(52)	-	(52)	(57)	-	(57)	(100)	-	(100)
Share of results of Jardine Matheson (note 4)	82	(1)	81	98	28	126	199	22	221
Share of results of associates and joint ventures (note 5)									
- before change in fair value of investment properties	404	-	404	402	11	413	823	(6)	817
- change in fair value of investment properties	-	60	60	-	138	138	-	238	238
	404	60	464	402	149	551	823	232	1,055
Sale of associate (note 6)	-	(65)	(65)	-	-	-	-	-	-
Profit before tax	2,271	248	2,519	2,252	3,488	5,740	4,578	4,684	9,262
Tax (note 7)	(432)	-	(432)	(436)	-	(436)	(826)	(10)	(836)
Profit after tax	1,839	248	2,087	1,816	3,488	5,304	3,752	4,674	8,426
Attributable to:									
Shareholders of the Company (notes 8 & 10)	769	91	860	766	1,773	2,539	1,583	2,360	3,943
Non-controlling interests	1,070	157	1,227	1,050	1,715	2,765	2,169	2,314	4,483
	1,839	248	2,087	1,816	3,488	5,304	3,752	4,674	8,426
	US\$		US\$	US\$		US\$	US\$		US\$
Earnings per share (note 9)									
- basic	1.25		1.40	1.23		4.09	2.55		6.36
- diluted	1.25		1.39	1.23		4.05	2.55		6.34

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**Jardine Strategic Holdings Limited**  
**Consolidated Statement of Comprehensive Income**

	2012 US\$m	(unaudited) Six months ended 30th June 2011 US\$m	Year ended 31st December 2011 US\$m
Profit for the period	<b>2,087</b>	5,304	8,426
Revaluation surpluses before transfer to investment properties from			
- intangible assets	-	-	27
- tangible assets	-	-	4
	-	-	31
Revaluation of other investments			
- net gain/(loss) arising during the period	<b>103</b>	(11)	(89)
- transfer to profit and loss	<b>(1)</b>	(8)	(20)
	<b>102</b>	(19)	(109)
Net actuarial loss on employee benefit plans	<b>(40)</b>	-	(52)
Net exchange translation differences			
- (losses)/gains arising during the period	<b>(290)</b>	338	(75)
- transfer to profit and loss	<b>(2)</b>	-	-
	<b>(292)</b>	338	(75)
Cash flow hedges			
- net loss arising during the period	-	(28)	-
- transfer to profit and loss	<b>10</b>	3	6
	<b>10</b>	(25)	6
Share of other comprehensive income/ (expense) of Jardine Matheson	-	12	(87)
Share of other comprehensive (expense)/ income of associates and joint ventures	<b>(61)</b>	239	(50)
Tax relating to components of other comprehensive income or expense (note 7)	<b>11</b>	5	8
Other comprehensive (expense)/income for the period	<b>(270)</b>	550	(328)
Total comprehensive income for the period	<b><u>1,817</u></b>	<b><u>5,854</u></b>	<b><u>8,098</u></b>
Attributable to:			
Shareholders of the Company	<b>854</b>	2,776	3,690
Non-controlling interests	<b><u>963</u></b>	<b><u>3,078</u></b>	<b><u>4,408</u></b>
	<b><u>1,817</u></b>	<b><u>5,854</u></b>	<b><u>8,098</u></b>

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**Jardine Strategic Holdings Limited**  
**Consolidated Balance Sheet**


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	2012 US\$m	(unaudited) At 30th June 2011 US\$m	At 31st December 2011 US\$m
<b>Assets</b>			
Intangible assets	2,236	2,021	2,126
Tangible assets	6,012	5,444	5,628
Investment properties	23,400	21,407	22,589
Plantations	1,061	1,041	1,058
Investment in Jardine Matheson	1,383	1,256	1,227
Associates and joint ventures	6,406	6,396	6,464
Other investments	1,256	1,068	1,065
Non-current debtors	2,549	2,289	2,500
Deferred tax assets	188	147	150
Pension assets	20	57	20
Non-current assets	<u>44,511</u>	<u>41,126</u>	<u>42,827</u>
Properties for sale	1,910	1,085	1,521
Stocks and work in progress	2,502	2,018	2,405
Current debtors	6,125	4,936	5,359
Current investments	3	5	4
Current tax assets	107	94	69
Bank balances and other liquid funds			
- non-financial services companies	3,288	4,062	3,699
- financial services companies	439	200	222
	<u>3,727</u>	<u>4,262</u>	<u>3,921</u>
	14,374	12,400	13,279
Non-current assets classified as held for sale (note 11)	<u>47</u>	<u>4</u>	<u>47</u>
Current assets	<u>14,421</u>	<u>12,404</u>	<u>13,326</u>
Total assets	<u>58,932</u>	<u>53,530</u>	<u>56,153</u>

(Consolidated Balance Sheet continued on page 12)

**Jardine Strategic Holdings Limited**  
**Consolidated Balance Sheet (continued)**

	2012 US\$m	(unaudited) At 30th June 2011 US\$m	At 31st December 2011 US\$m
<b>Equity</b>			
Share capital	56	56	56
Share premium and capital reserves	1,362	1,351	1,356
Revenue and other reserves	20,648	19,122	19,954
Own shares held	<u>(1,724)</u>	<u>(1,653)</u>	<u>(1,714)</u>
Shareholders' funds	20,342	18,876	19,652
Non-controlling interests	<u>19,955</u>	<u>18,533</u>	<u>19,609</u>
Total equity	<u>40,297</u>	<u>37,409</u>	<u>39,261</u>
<b>Liabilities</b>			
Long-term borrowings			
- non-financial services companies	4,787	4,095	4,620
- financial services companies	2,469	1,906	2,002
	7,256	6,001	6,622
Deferred tax liabilities	649	634	627
Pension liabilities	215	154	173
Non-current creditors	291	378	280
Non-current provisions	<u>104</u>	<u>91</u>	<u>99</u>
Non-current liabilities	<u>8,515</u>	<u>7,258</u>	<u>7,801</u>
Current creditors	6,443	5,609	6,133
Current borrowings			
- non-financial services companies	1,767	1,366	947
- financial services companies	1,561	1,515	1,670
	3,328	2,881	2,617
Current tax liabilities	305	332	297
Current provisions	<u>44</u>	<u>41</u>	<u>44</u>
Current liabilities	<u>10,120</u>	<u>8,863</u>	<u>9,091</u>
Total liabilities	<u>18,635</u>	<u>16,121</u>	<u>16,892</u>
Total equity and liabilities	<u>58,932</u>	<u>53,530</u>	<u>56,153</u>

**Jardine Strategic Holdings Limited**  
**Consolidated Statement of Changes in Equity**

	Share capital US\$m	Share premium US\$m	Capital reserves US\$m	Revenue reserves US\$m	Contributed surplus US\$m	Asset revaluation reserves US\$m	Hedging reserves US\$m	Exchange reserves US\$m	Own shares held US\$m	Attributable to shareholders of the Company US\$m	Attributable to non-controlling interests US\$m	Total equity US\$m
<b>Six months ended 30th June 2012 (unaudited)</b>												
At 1st January 2012	56	1,199	157	19,344	304	213	(41)	134	(1,714)	19,652	19,609	<b>39,261</b>
Total comprehensive income	-	-	-	956	-	-	17	(119)	-	854	963	<b>1,817</b>
Dividends paid by the Company (note 12)	-	-	-	(98)	-	-	-	-	-	(98)	-	<b>(98)</b>
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(703)	<b>(703)</b>
Employee share option schemes	-	-	7	-	-	-	-	-	-	7	-	<b>7</b>
Scrip issued in lieu of dividends	-	-	-	5	-	-	-	-	-	5	-	<b>5</b>
Increase in own shares held	-	-	-	-	-	-	-	-	(10)	(10)	-	<b>(10)</b>
Subsidiaries acquired	-	-	-	-	-	-	-	-	-	-	75	<b>75</b>
Conversion of convertible bonds in a subsidiary	-	-	-	-	-	-	-	-	-	-	21	<b>21</b>
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	-	3	<b>3</b>
Purchase of additional interests in subsidiaries	-	-	-	(68)	-	-	-	-	-	(68)	(13)	<b>(81)</b>
Transfer	-	-	(1)	1	-	-	-	-	-	-	-	<b>-</b>
At 30th June 2012	<b>56</b>	<b>1,199</b>	<b>163</b>	<b>20,140</b>	<b>304</b>	<b>213</b>	<b>(24)</b>	<b>15</b>	<b>(1,724)</b>	<b>20,342</b>	<b>19,955</b>	<b>40,297</b>
<b>Six months ended 30th June 2011 (unaudited)</b>												
At 1st January 2011	56	1,199	147	15,811	304	202	(40)	193	(1,522)	16,350	15,446	31,796
Total comprehensive income	-	-	-	2,550	-	-	(5)	231	-	2,776	3,078	5,854
Dividends paid by the Company (note 12)	-	-	-	(93)	-	-	-	-	-	(93)	-	(93)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(600)	(600)
Employee share option schemes	-	-	5	-	-	-	-	-	-	5	1	6
Scrip issued in lieu of dividends	-	-	-	140	-	-	-	-	-	140	-	140
Increase in own shares held	-	-	-	-	-	-	-	-	(131)	(131)	-	(131)
Subsidiaries acquired	-	-	-	-	-	-	-	-	-	-	135	135
Conversion of convertible bonds in a subsidiary	-	-	-	-	-	-	-	-	-	-	270	270
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	-	282	282
Purchase of additional interests in subsidiaries	-	-	-	(169)	-	-	-	-	-	(169)	(78)	(247)
Change in interests in associates and joint ventures	-	-	-	(2)	-	-	-	-	-	(2)	(1)	(3)
At 30th June 2011	<b>56</b>	<b>1,199</b>	<b>152</b>	<b>18,237</b>	<b>304</b>	<b>202</b>	<b>(45)</b>	<b>424</b>	<b>(1,653)</b>	<b>18,876</b>	<b>18,533</b>	<b>37,409</b>

(Consolidated Statement of Changes in Equity continued on page 14)

**Jardine Strategic Holdings Limited**  
**Consolidated Statement of Changes in Equity** (continued)

	Share capital US\$m	Share premium US\$m	Capital reserves US\$m	Revenue reserves US\$m	Contributed surplus US\$m	Asset revaluation reserves US\$m	Hedging reserves US\$m	Exchange reserves US\$m	Own shares held US\$m	Attributable to shareholders of the Company US\$m	Attributable to non-controlling interests US\$m	Total equity US\$m
<i>Year ended 31st December 2011</i>												
At 1st January 2011	56	1,199	147	15,811	304	202	(40)	193	(1,522)	16,350	15,446	31,796
Total comprehensive income	-	-	-	3,740	-	11	(1)	(60)	-	3,690	4,408	8,098
Dividends paid by the Company	-	-	-	(133)	-	-	-	-	-	(133)	-	(133)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(896)	(896)
Unclaimed dividends forfeited	-	-	-	2	-	-	-	-	-	2	-	2
Employee share option schemes	-	-	10	-	-	-	-	-	-	10	1	11
Scrip issued in lieu of dividends	-	-	-	142	-	-	-	-	-	142	-	142
Increase in own shares held	-	-	-	-	-	-	-	-	(192)	(192)	-	(192)
Subsidiaries acquired	-	-	-	-	-	-	-	-	-	-	140	140
Conversion of convertible bonds in a subsidiary	-	-	-	-	-	-	-	-	-	-	319	319
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	-	314	314
Purchase of additional interests in subsidiaries	-	-	-	(215)	-	-	-	-	-	(215)	(122)	(337)
Change in interests in associates and joint ventures	-	-	-	(2)	-	-	-	-	-	(2)	(1)	(3)
Transfer	-	-	-	(1)	-	-	-	1	-	-	-	-
At 31st December 2011	<u>56</u>	<u>1,199</u>	<u>157</u>	<u>19,344</u>	<u>304</u>	<u>213</u>	<u>(41)</u>	<u>134</u>	<u>(1,714)</u>	<u>19,652</u>	<u>19,609</u>	<u>39,261</u>

Total comprehensive income for the six months ended 30th June 2012 included in revenue reserves comprises profit attributable to shareholders of the Company of US\$860 million (2011: US\$2,539 million), net fair value gain on other investments of US\$117 million (2011: loss of US\$3 million) and net actuarial loss on employee benefit plans of US\$21 million (2011: gain of US\$14 million). Cumulative net fair value gain on other investments and net actuarial loss on employee benefit plans amounted to US\$256 million and US\$269 million, respectively.

Total comprehensive income for the year ended 31st December 2011 included in revenue reserves comprises profit attributable to shareholders of the Company of US\$3,943 million, net fair value loss on other investments of US\$99 million and net actuarial loss on employee benefit plans of US\$104 million. Cumulative net fair value gain on other investments and net actuarial loss on employee benefit plans amounted to US\$139 million and US\$248 million, respectively.

Contributed surplus represents the excess in value of shares acquired in consideration for the issue of the Company's shares, over the nominal value of those shares issued. Under the Bye-Laws of the Company, the contributed surplus is distributable.

**Jardine Strategic Holdings Limited**  
**Consolidated Cash Flow Statement**

	(unaudited)	Year	
	Six months ended	ended	
	30th June	31st	
	2012	2011	
	US\$m	US\$m	
		December	
		2011	
		US\$m	
<b>Operating activities</b>			
Operating profit	2,091	5,120	8,086
Change in fair value of investment properties	(251)	(3,301)	(4,384)
Depreciation and amortization	481	418	873
Other non-cash items	110	73	118
Increase in working capital	(1,352)	(790)	(2,050)
Interest received	62	58	129
Interest and other financing charges paid	(93)	(114)	(224)
Tax paid	(498)	(336)	(761)
	550	1,128	1,787
Dividends from associates and joint ventures	385	349	598
Cash flows from operating activities	935	1,477	2,385
<b>Investing activities</b>			
Purchase of subsidiaries <i>(note 13(a))</i>	(76)	(72)	(209)
Purchase of associates and joint ventures <i>(note 13(b))</i>	(132)	(37)	(69)
Purchase of other investments <i>(note 13(c))</i>	(95)	(98)	(265)
Purchase of intangible assets	(140)	(104)	(251)
Purchase of tangible assets	(747)	(516)	(1,187)
Purchase of investment properties	(510)	(21)	(86)
Additions to plantations	(47)	(40)	(91)
Advance to associates, joint ventures and others <i>(note 13(d))</i>	(133)	(157)	(259)
Repayment from associates, joint venture and others <i>(note 13(e))</i>	123	84	115
Sale of subsidiaries	-	1	2
Sale of associates, joint ventures and other investments <i>(note 13(f))</i>	165	58	125
Sale of intangible assets	3	-	-
Sale of tangible assets	17	7	15
Sale of investment properties	-	-	4
Cash flows from investing activities	(1,572)	(895)	(2,156)
<b>Financing activities</b>			
Capital contribution from non-controlling interests	3	282	314
Advance from non-controlling interests	25	-	-
Repayment to non-controlling interests	(3)	(4)	(6)
Purchase of additional interests in subsidiaries <i>(note 13(g))</i>	(81)	(236)	(337)
Drawdown of borrowings	4,732	4,021	8,082
Repayment of borrowings	(3,306)	(3,707)	(7,247)
Dividends paid by the Company	(175)	(26)	(98)
Dividends paid to non-controlling interests	(703)	(600)	(896)
Cash flows from financing activities	492	(270)	(188)
Net (decrease)/increase in cash and cash equivalents	(145)	312	41
Cash and cash equivalents at beginning of period	3,914	3,899	3,899
Effect of exchange rate changes	(50)	58	(26)
Cash and cash equivalents at end of period	3,719	4,269	3,914

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**Jardine Strategic Holdings Limited**  
**Notes to Condensed Financial Statements**


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**1. Accounting Policies and Basis of Preparation**

The condensed financial statements have been prepared in accordance with IAS 34 'Interim Financial Reporting'. The condensed financial statements have not been audited or reviewed by the Group's auditors pursuant to the UK Auditing Practices Board guidance on the review of interim financial information.

Amendments to IFRS 7 'Financial Instruments: Disclosures - Transfers of Financial Assets' became effective in the current accounting period and are relevant to the Group's operations. The amendments promote transparency in the reporting of transfer transactions and improve users' understanding of the risk exposures relating to transfer of financial assets and the effect of those risks on an entity's financial position particularly those involving securitization of financial assets.

There have been no changes to the accounting policies described in the 2011 annual financial statements upon the adoption of the above amendments to existing standards.

The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

**2. Revenue**

	Six months ended 30th June			
	Gross revenue		Revenue	
	<b>2012</b> <b>US\$m</b>	2011 US\$m	<b>2012</b> <b>US\$m</b>	2011 US\$m
<i>By business:</i>				
Jardine Matheson	<b>5,470</b>	5,190	-	-
Hongkong Land	<b>794</b>	980	<b>478</b>	755
Dairy Farm	<b>5,469</b>	4,978	<b>4,769</b>	4,399
Mandarin Oriental	<b>492</b>	462	<b>314</b>	296
Jardine Cycle & Carriage	<b>1,597</b>	1,392	<b>811</b>	665
Astra	<b>16,357</b>	13,994	<b>10,401</b>	8,778
Corporate and other interests	<b>503</b>	711	-	-
Intersegment transactions	<b>(411)</b>	(305)	<b>(3)</b>	(3)
	<b><u>30,271</u></b>	<u>27,402</u>	<b><u>16,770</u></b>	<u>14,890</u>

Gross revenue comprises revenue together with 100% of revenue from Jardine Matheson, associates and joint ventures.



## 3. Net Operating Costs

	Six months ended 30th June	
	2012 US\$m	2011 US\$m
Cost of sales	(12,817)	(11,156)
Other operating income	223	209
Selling and distribution costs	(1,514)	(1,384)
Administration expenses	(793)	(721)
Other operating expenses	(29)	(19)
	<b>(14,930)</b>	<b>(13,071)</b>
Net operating costs included the following gains from non-trading items:		
Asset impairment	1	-
Sale of property interests	2	-
Gain on One Hyde Park lease space	-	10
	<b>3</b>	<b>10</b>

## 4. Share of Results of Jardine Matheson

	Six months ended 30th June	
	2012 US\$m	2011 US\$m
<i>By business:</i>		
Jardine Pacific	38	65
Jardine Motors	3	25
Jardine Lloyd Thompson	22	14
Corporate and other interests	18	22
	<b>81</b>	<b>126</b>
Share of results of Jardine Matheson included the following gains/(losses) from non-trading items:		
Increase in fair value of investment properties	-	17
Sale and closure of businesses	-	2
Sale of property interests	-	8
Restructuring of businesses	(1)	(1)
Acquisition-related costs	-	(1)
Value added tax recovery in Jardine Motors	-	3
	<b>(1)</b>	<b>28</b>

Results are shown after tax and non-controlling interests in Jardine Matheson.

## 5. Share of Results of Associates and Joint Ventures

	Six months ended 30th June	
	<b>2012</b>	2011
	<b>US\$m</b>	US\$m
	<hr/>	
<i>By business:</i>		
Hongkong Land	<b>102</b>	160
Dairy Farm	<b>23</b>	31
Mandarin Oriental	<b>7</b>	4
Jardine Cycle & Carriage	<b>12</b>	12
Astra	<b>316</b>	338
Corporate and other interests	<b>4</b>	6
	<hr/> <b>464</b> <hr/>	<hr/> 551 <hr/>
Share of results of associates and joint ventures included the following gains from non-trading items:		
Increase in fair value of investment properties	<b>60</b>	138
Sale and closure of businesses	<b>-</b>	11
	<hr/> <b>60</b> <hr/>	<hr/> 149 <hr/>

Results are shown after tax and non-controlling interests in the associates and joint ventures.

## 6. Sale of Associate

In June 2012 the Group participated in the restructuring of the Rothschild group interests, pursuant to which it sold its holding of 21% in Rothschilds Continuation Holdings, which it originally acquired for US\$181 million, in exchange for new shares in Paris Orléans ('PO') with a market value of US\$172 million. The Group subsequently sold slightly less than 50% of its interest in PO for cash. These transactions together resulted in a non-trading loss of US\$65 million (*note 10*). The remaining PO shares held by the Group are classified as other investments.

## 7. Tax

	Six months ended 30th June	
	<b>2012</b>	2011
	<b>US\$m</b>	US\$m
Tax charged to profit and loss is analyzed as follows:		
Current tax	<b>(468)</b>	(457)
Deferred tax	<u>36</u>	<u>21</u>
	<b><u>(432)</u></b>	<b><u>(436)</u></b>
Greater China	<b>(81)</b>	(81)
Southeast Asia	<b>(349)</b>	(352)
United Kingdom	<b>(1)</b>	(2)
Rest of the world	<u>(1)</u>	<u>(1)</u>
	<b><u>(432)</u></b>	<b><u>(436)</u></b>
Tax relating to components of other comprehensive income or expense is analyzed as follows:		
Actuarial valuation of employee benefit plans	<b>9</b>	-
Cash flow hedges	<u>2</u>	<u>5</u>
	<b><u>11</u></b>	<b><u>5</u></b>

Tax on profits has been calculated at rates of taxation prevailing in the territories in which the Group operates.

Share of tax charge of Jardine Matheson of US\$4 million and nil (2011: US\$13 million and nil) are included in share of results of Jardine Matheson and share of other comprehensive income/(expense) of Jardine Matheson, respectively.

Share of tax charge of associates and joint ventures of US\$148 million and credit of US\$4 million (2011: US\$138 million and US\$1 million) are included in share of results of associates and joint ventures and share of other comprehensive (expense)/income of associates and joint ventures, respectively.

## 8. Profit attributable to shareholders

	Six months ended 30th June	
	2012 US\$m	2011 US\$m
<i>Operating segments:</i>		
Jardine Matheson	82	98
Hongkong Land	160	183
Dairy Farm	188	168
Mandarin Oriental	21	25
Jardine Cycle & Carriage	22	19
Astra	348	328
	<u>821</u>	<u>821</u>
Corporate and other interests	<u>(52)</u>	<u>(55)</u>
Underlying profit attributable to shareholders*	769	766
Increase in fair value of investment properties	154	1,747
Other non-trading items	<u>(63)</u>	<u>26</u>
Profit attributable to shareholders	<u>860</u>	<u>2,539</u>

\* Underlying profit attributable to shareholders is the measure of profit adopted by the Group in accordance with IFRS 8 'Operating Segments'.

## 9. Earnings per Share

Basic earnings per share are calculated on profit attributable to shareholders of US\$860 million (2011: US\$2,539 million) and on the weighted average number of 615 million (2011: 621 million) shares in issue during the period.

Diluted earnings per share are calculated on profit attributable to shareholders of US\$858 million (2011: US\$2,516 million), which is after adjusting for the effects of the conversion of dilutive potential ordinary shares of Jardine Matheson, subsidiaries, associates or joint ventures, and on the weighted average number of 615 million (2011: 621 million) shares in issue during the period.

The weighted average number of shares is arrived at as follows:

	Ordinary shares in millions	
	2012	2011
Weighted average number of shares in issue	1,120	1,116
Company's share of shares held by Jardine Matheson	<u>(505)</u>	<u>(495)</u>
Weighted average number of shares for earnings per share calculation	<u>615</u>	<u>621</u>

Additional basic and diluted earnings per share are also calculated based on underlying profit attributable to shareholders. A reconciliation of earnings is set out below:

	Six months ended 30th June					
	US\$m	2012 Basic earnings per share US\$	Diluted earnings per share US\$	US\$m	2011 Basic earnings per share US\$	Diluted earnings per share US\$
Profit attributable to shareholders	860	1.40	1.39	2,539	4.09	4.05
Non-trading items (note 10)	<u>(91)</u>			<u>(1,773)</u>		
Underlying profit attributable to shareholders	<u>769</u>	1.25	1.25	<u>766</u>	1.23	1.23

## 10. Non-trading items

Non-trading items are separately identified to provide greater understanding of the Group's underlying business performance. Items classified as non-trading items include fair value gains or losses on revaluation of investment properties and plantations; gains and losses arising from the sale of businesses, investments and properties; impairment of non-depreciable intangible assets and other investments; provisions for the closure of businesses; acquisition-related costs in business combinations; and other credits and charges of a non-recurring nature that require inclusion in order to provide additional insight into underlying business performance.

	Six months ended 30th June	
	<b>2012</b>	2011
	<b>US\$m</b>	US\$m
<i>By business:</i>		
Jardine Matheson	(1)	28
Hongkong Land	154	1,730
Dairy Farm	2	8
Mandarin Oriental	1	7
Corporate and other interests	(65)	-
	<b>91</b>	<b>1,773</b>

An analysis of non-trading items after interest, tax and non-controlling interests is set out below:

## Increase in fair value of investment properties

- Hongkong Land	154	1,730
- Jardine Matheson	-	17
	<b>154</b>	<b>1,747</b>
Asset impairment	1	-
Sale and closure of businesses	-	10
Sale of property interests	2	8
Acquisition-related costs	-	(1)
Restructuring of businesses	(1)	(1)
Value added tax recovery in Jardine Motors	-	3
Gain on One Hyde Park lease space	-	7
Restructuring of Rothschilds and subsequent partial sale of investment in Paris Orléans	(65)	-
	<b>91</b>	<b>1,773</b>

## 11. Non-current Assets Classified as Held for Sale

The major class of assets classified as held for sale is set out below:

	<b>2012</b> <b>US\$m</b>	At 30th June 2011 US\$m	At 31st December 2011 US\$m
Tangible assets	<u>47</u>	<u>4</u>	<u>47</u>

At 30th June 2012 and 31st December 2011, the non-current assets classified as held for sale included Dairy Farm's interest in two retail properties in Malaysia and one retail property in Singapore. Sale of these properties is expected to be completed in the second half of 2012 at amounts not materially different from their carrying values.

At 30th June 2011, the non-current assets classified as held for sale represented Dairy Farm's interest in a property in Singapore.

## 12. Dividends

	Six months ended 30th June	
	<b>2012</b> <b>US\$m</b>	2011 US\$m
Final dividend in respect of 2011 of US¢16.00 (2010: US¢15.00) per share	179	167
Company's share of dividends paid on the shares held by Jardine Matheson	<u>(81)</u>	<u>(74)</u>
	<u>98</u>	<u>93</u>

An interim dividend in respect of 2012 of US¢7.00 (2011: US¢6.50) per share amounting to a total of US\$78 million (2011: US\$73 million) is declared by the Board. The net amount after deducting the Company's share of the dividends payable on the shares held by Jardine Matheson of US\$35 million (2011: US\$33 million) will be accounted for as an appropriation of revenue reserves in the year ending 31st December 2012.

## 13. Notes to Consolidated Cash Flow Statement

## (a) Purchase of subsidiaries

	Six months ended 30th June	
	<b>2012</b>	2011
	<b>US\$m</b>	US\$m
Intangible assets	<b>76</b>	12
Tangible assets	<b>144</b>	382
Deferred tax assets	-	1
Current assets	<b>15</b>	49
Long-term borrowings	-	(4)
Deferred tax liabilities	<b>(33)</b>	(75)
Current liabilities	<b>(10)</b>	(21)
Non-controlling interests	<b>(75)</b>	-
Fair value of identifiable net assets acquired	<b>117</b>	344
Adjustment for non-controlling interests	-	(135)
Goodwill	<b>25</b>	1
Total consideration	<b>142</b>	210
Adjustment for deposit paid in previous year	<b>(65)</b>	-
Adjustment for deferred consideration	-	(70)
Consideration paid in previous year	-	(40)
Carrying value of associates and joint ventures	-	(5)
Cash and cash equivalents of subsidiaries acquired	<b>(1)</b>	(23)
Net cash outflow	<b>76</b>	72

For the subsidiaries acquired during 2012, the fair value of the identifiable assets and liabilities at the acquisition dates is provisional and will be finalized at the year end.

For the subsidiaries acquired during the first half of 2011, the fair value of the identifiable assets and liabilities at the acquisition dates as included in the comparative figures was provisional. The fair value was finalized at the end of 2011. As the difference between the provisional and the finalized fair value was not material, the comparative figures have not been adjusted.

Net cash outflow for purchase of subsidiaries for the six months ended 30th June 2012 included US\$32 million for Dairy Farm's acquisition of a 70% interest in a supermarket chain in Cambodia, in March 2012 and US\$109 million for Astra's acquisition of a 60% interest in PT Duta Nurcahya, a mining company, completed in April 2012, of which US\$65 million was prepaid in 2011.

The goodwill arising from the acquisition of the supermarket chain in Cambodia amounted to US\$25 million was attributable to the leading market position and retail network. The goodwill is not expected to be deductible for tax purposes.

Net cash outflow for purchase of subsidiaries for the six months ended 30th June 2011 included US\$5 million for Jardine Cycle & Carriage's acquisition of 100% of Lowe Motor, a motor retail group in Malaysia, in May 2011; and US\$77 million for Astra's acquisition of 60% of PT Asmin Bara Bronang, a coal mine concession company, in May 2011; less a net cash inflow of US\$10 million for Astra's acquisition of an additional 11% of PT Fuji Technica Indonesia, a dies manufacturer in Indonesia, in June 2011.



## 13. Notes to Consolidated Cash Flow Statement (continued)

## (a) Purchase of subsidiaries (continued)

Revenue and profit after tax since acquisition in respect of subsidiaries acquired during the six months ended 30th June 2012 amounted to US\$16 million and US\$1 million, respectively. Had the acquisitions occurred on 1st January 2012, consolidated revenue and consolidated profit after tax for the six months ended 30th June 2012 would have been US\$16,779 million and US\$2,087 million, respectively.

## (b) Purchase of associates and joint ventures for the six months ended 30th June 2012 included US\$112 million for Dairy Farm, mainly a 50% interest in Rustan Supercenters Inc.; and US\$10 million and US\$8 million for Astra's capital injection into PT Komatsu Astra Finance and PT Toyota Astra Finance, respectively.

Purchase of associates and joint ventures for the six months ended 30th June 2011 included US\$5 million for Dairy Farm's capital injection into Foodworld India; US\$9 million for Jardine Cycle & Carriage's acquisition of an additional 1% interest in Truong Hai Auto Corporation; US\$6 million for Astra's acquisition of a 26% interest in PT TD Automotive Compressor Indonesia and US\$9 million for the Company's capital injection into JRE Asia Capital.

## (c) Purchase of other investments for the six months ended 30th June 2012 and 2011 mainly comprised acquisition of securities by Jardine Cycle &amp; Carriage and Astra.

## (d) Advance to associates, joint ventures and others for the six months ended 30th June 2012 included Hongkong Land's loans to its property joint ventures of US\$114 million and Mandarin Oriental's mezzanine loan to Mandarin Oriental New York of US\$19 million.

Advance to associates, joint ventures and others for the six months ended 30th June 2011 comprised Hongkong Land's loans to its property joint ventures.

## (e) Repayment from associates, joint ventures and others for the six months ended 30th June 2012 and 2011 included repayment from Hongkong Land's property joint ventures of US\$122 million and US\$82 million, respectively.

## (f) Sale of associates, joint ventures and other investments for the six months ended 30th June 2012 comprised the Company's partial sale of its interest in Paris Orléans of US\$94 million and Astra's sale of securities of US\$71 million.

Sale of associates, joint ventures and other investments for the six months ended 30th June 2011 included mainly Astra's sale of securities.

## (g) Purchase of additional interests in subsidiaries

	Six months ended 30th June	
	<b>2012</b>	2011
	<b>US\$m</b>	US\$m
Increase in attributable interests		
- Hongkong Land	-	185
- Jardine Cycle & Carriage	<b>75</b>	53
- other	<b>6</b>	(2)
	<b>81</b>	236

#### 14. Capital Commitments and Contingent Liabilities

Total capital commitments at 30th June 2012 and 31st December 2011 amounted to US\$2,371 million and US\$2,931 million, respectively.

Various Group companies are involved in litigation arising in the ordinary course of their respective businesses. Having reviewed outstanding claims and taking into account legal advice received, the Directors are of the opinion that adequate provisions have been made in the condensed financial statements.

#### 15. Related Party Transactions

In the normal course of business the Group undertakes a variety of transactions with certain of its associates and joint ventures, and with Jardine Matheson.

The most significant of such transactions relate to the purchase of motor vehicles and spare parts from the Group's associates and joint ventures in Indonesia including PT Toyota-Astra Motor, PT Astra Honda Motor and PT Astra Daihatsu Motor. Total cost of motor vehicles and spare parts purchased for the six months ended 30th June 2012 amounted to US\$4,235 million (2011: US\$3,354 million). The Group also sells motor vehicles and spare parts to its associates and joint ventures in Indonesia including PT Astra Honda Motor and PT Astra Daihatsu Motor. Total revenue from sale of motor vehicles and spare parts for the six months ended 30th June 2012 amounted to US\$600 million (2011: US\$466 million).

In accordance with the Bye-laws, Jardine Matheson Limited, a wholly-owned subsidiary of Jardine Matheson Holdings Limited, has been appointed General Manager of the Company under a General Manager Agreement. With effect from 1st January 2008, Jardine Matheson Limited has sub-delegated certain of its responsibilities under the agreement to a fellow subsidiary. Total fees payable for services provided to the Company for the six months ended 30th June 2012 amounted to US\$60 million (2011: US\$57 million).

Bank Permata provides banking services to the Group. The Group's deposits with Bank Permata at 30th June 2012 amounted to US\$533 million (2011: US\$394 million).

There were no other related party transactions that might be considered to have a material effect on the financial position or performance of the Group that were entered into or changed during the first six months of the current financial year.

Amounts of outstanding balances with Jardine Matheson, associates and joint ventures are included in debtors and creditors, as appropriate.

## 16. Market Value Basis Net Assets

	<b>At 30th June 2012 US\$m</b>	At 31st December 2011 US\$m
Jardine Matheson	<b>2,344</b>	3,051
Hongkong Land	<b>6,718</b>	5,342
Dairy Farm	<b>11,147</b>	9,793
Mandarin Oriental	<b>951</b>	1,106
Jardine Cycle & Carriage	<b>9,246</b>	9,374
Other holdings	<b>582</b>	736
	<b>30,988</b>	29,402
Jardine Strategic Corporate	<b>750</b>	386
	<b>31,738</b>	29,788
Net asset value per share (US\$)	<b>51.76</b>	48.36

'Market value basis net assets' are calculated based on the market price of the Company's holdings for listed companies, with the exception of the holding in Jardine Matheson which has been calculated by reference to the market value of US\$17,784 million (2011: US\$16,985 million) less the Company's share of the market value of Jardine Matheson's interest in the Company. For unlisted companies a Directors' valuation has been used.

Net asset value per share is calculated on 'market value basis net assets' of US\$31,738 million (2011: US\$29,788 million) and on 613 million (2011: 616 million) shares outstanding at the period end which excludes the Company's share of the shares held by Jardine Matheson of 507 million (2011: 504 million) shares.

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**Jardine Strategic Holdings Limited**  
**Going Concern Statement**

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The Directors are required to consider whether it is appropriate to prepare financial statements on the basis that the Company and the Group are going concerns. The Group prepares comprehensive financial forecasts and, based on these forecasts, cash resources and existing credit facilities, the Directors consider that the Company and the Group have adequate resources to continue in business for the foreseeable future. For this reason, the Directors continue to adopt the going concern basis in preparing the financial statements.

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**Principal Risks and Uncertainties**

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The Board has overall responsibility for risk management and internal control. The following have been identified previously as the areas of principal risk and uncertainty facing the Company, and they remain relevant in the second half of the year.

- Economic Risk
- Commercial Risk and Financial Risk
- Concessions, Franchises and Key Contracts
- Regulatory and Political Risk
- Terrorism, Pandemic and Natural Disasters

For greater detail, please refer to page 94 of the Company's Annual Report for 2011, a copy of which is available on the Company's website [www.jardines.com](http://www.jardines.com).

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**Responsibility Statement**

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The Directors of the Company confirm to the best of their knowledge that:

- (a) the condensed financial statements have been prepared in accordance with IAS 34; and
- (b) the interim management report includes a fair review of all information required to be disclosed by the Disclosure and Transparency Rules 4.2.7 and 4.2.8 issued by the Financial Services Authority of the United Kingdom.

For and on behalf of the Board

Ben Keswick  
Adam Keswick

*Directors*

27th July 2012

*The interim dividend of US\$7.00 per share will be payable on 10th October 2012 to shareholders on the register of members at the close of business on 17th August 2012, and will be available in cash with a scrip alternative. The ex-dividend date will be on 15th August 2012, and the share registers will be closed from 20th to 24th August 2012, inclusive. Shareholders will receive their cash dividends in United States dollars, unless they are registered on the Jersey branch register where they will have the option to elect for sterling. These shareholders may make new currency elections for the 2012 interim dividend by notifying the United Kingdom transfer agent in writing by 21st September 2012. The sterling equivalent of dividends declared in United States dollars will be calculated by reference to a rate prevailing on 26th September 2012. Shareholders holding their shares through The Central Depository (Pte) Limited ('CDP') in Singapore will receive United States dollars unless they elect, through CDP, to receive Singapore dollars or the scrip alternative.*

### **Jardine Strategic**

Jardine Strategic is a holding company which takes long-term strategic investments in multinational businesses, particularly those with an Asian focus, and in other high quality companies with existing or potential links with the Group. Its principal attributable interests are in Jardine Matheson 55%, Hongkong Land 50%, Dairy Farm 78%, Mandarin Oriental 74% and Jardine Cycle & Carriage 72%, which in turn has a 50% interest in Astra. Jardine Strategic is 82%-held by Jardine Matheson.

Jardine Strategic Holdings Limited is incorporated in Bermuda and has a premium listing on the London Stock Exchange, with secondary listings in Bermuda and Singapore. The Company's interests are managed from Hong Kong by Jardine Matheson Limited.

- end -

For further information, please contact:

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GolinHarris

Kennes Young

(852) 2501 7987

As permitted by the Disclosure and Transparency Rules of the Financial Services Authority of the United Kingdom, the Company will not be posting a printed version of the Half-Yearly Results announcement to shareholders. The Half-Yearly Results announcement will remain available on the Company's website, [www.jardines.com](http://www.jardines.com), together with other Group announcements.